

HARNESS RACING NSW STRATEGIC PLAN

Please find below a list of the seven pillars HRNSW would like the Strategic Plan to address. We have also identified a number of issues that could be considered under each of those pillars. This is not meant to be an exhaustive list. Please feel free to nominate any issues you think the Strategic Plan should consider within your submission.

We also recognise there will be considerable overlap across the pillars and perceived issues and offer the below only as a guide.

ANIMAL WELFARE

- Whips
- Rehoming
- Complete life cycle responsibility
- 2 year old racing
- Age racing
- Drugs and other devices

GOVERNANCE

- Club governance and management
- Sustainability
- Education and training
- Volunteer support
- Funding / distribution model
- Stable management

INFRASTRUCTURE

- Suitable track and facilities
- Training facilities
- Maintenance
- Expansion / reduction [development]

INTEGRITY

- Testing regimes
- Penalties
- Covert operations
- Education and training / support
- Best practice

PARTICIPANT WELFARE

- Welfare fund
- Education and training
- Training facilities [private and public]
- Stable management
- Employee management
- Support for Club Officials
- Work Health and Safety

PRIZEMONEY AND BONUSES

- A simpler bonus scheme
- More prize money
- Where prize money levels need to be, e.g. projections on prize money
- Handicapping
- Racing calendar
- Race programming opportunities

WAGERING

- Field maximisation
- Racing calendar
- Industry profile
- Punter Awareness
- Promotion of the industry and particular events
- Racing Analytics

John Dumesny
Chief Executive & Board Member
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